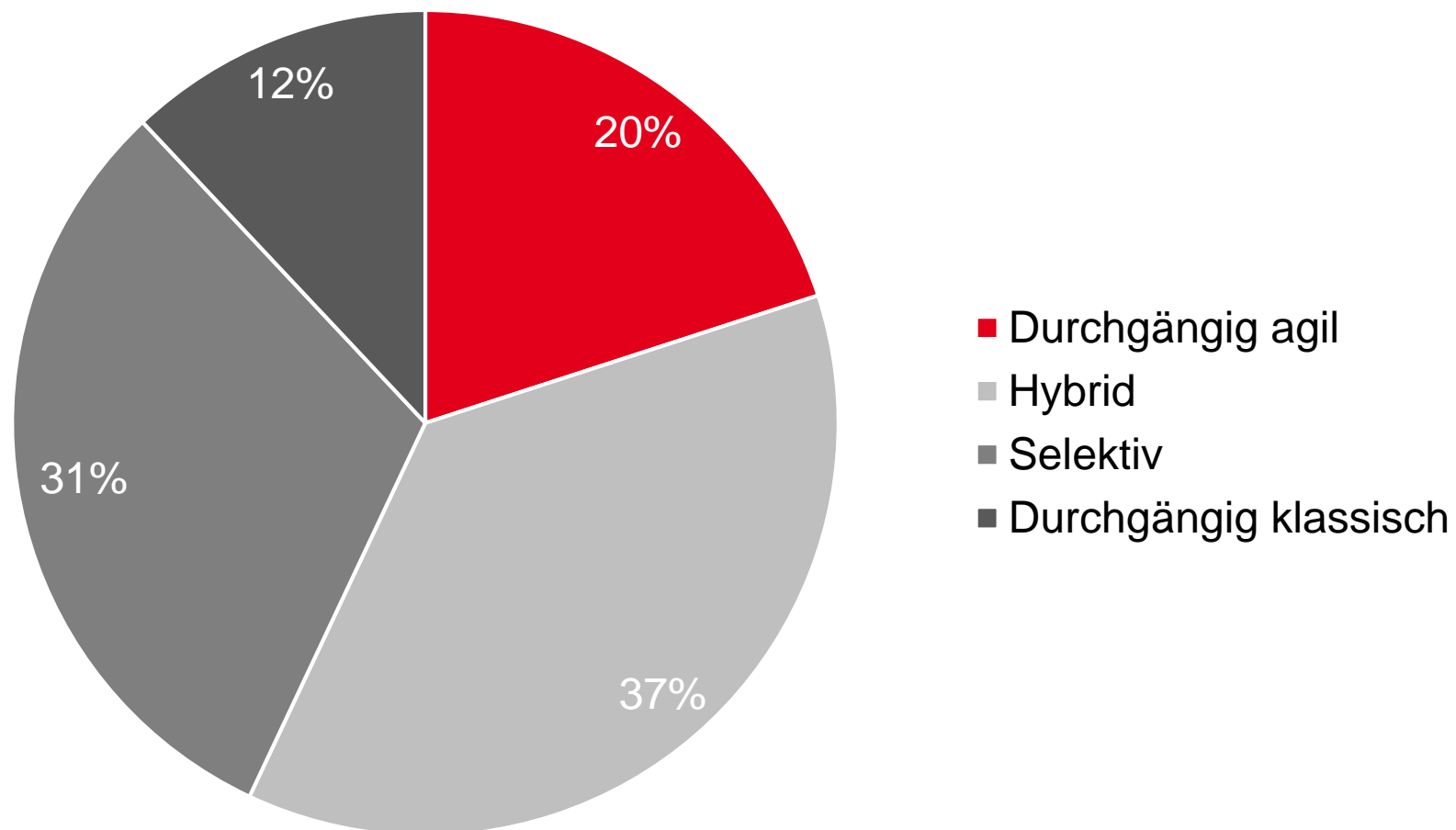


Ist klassisches Projektmanagement tot?

Vom klassischen zum agilen Projektmanagement

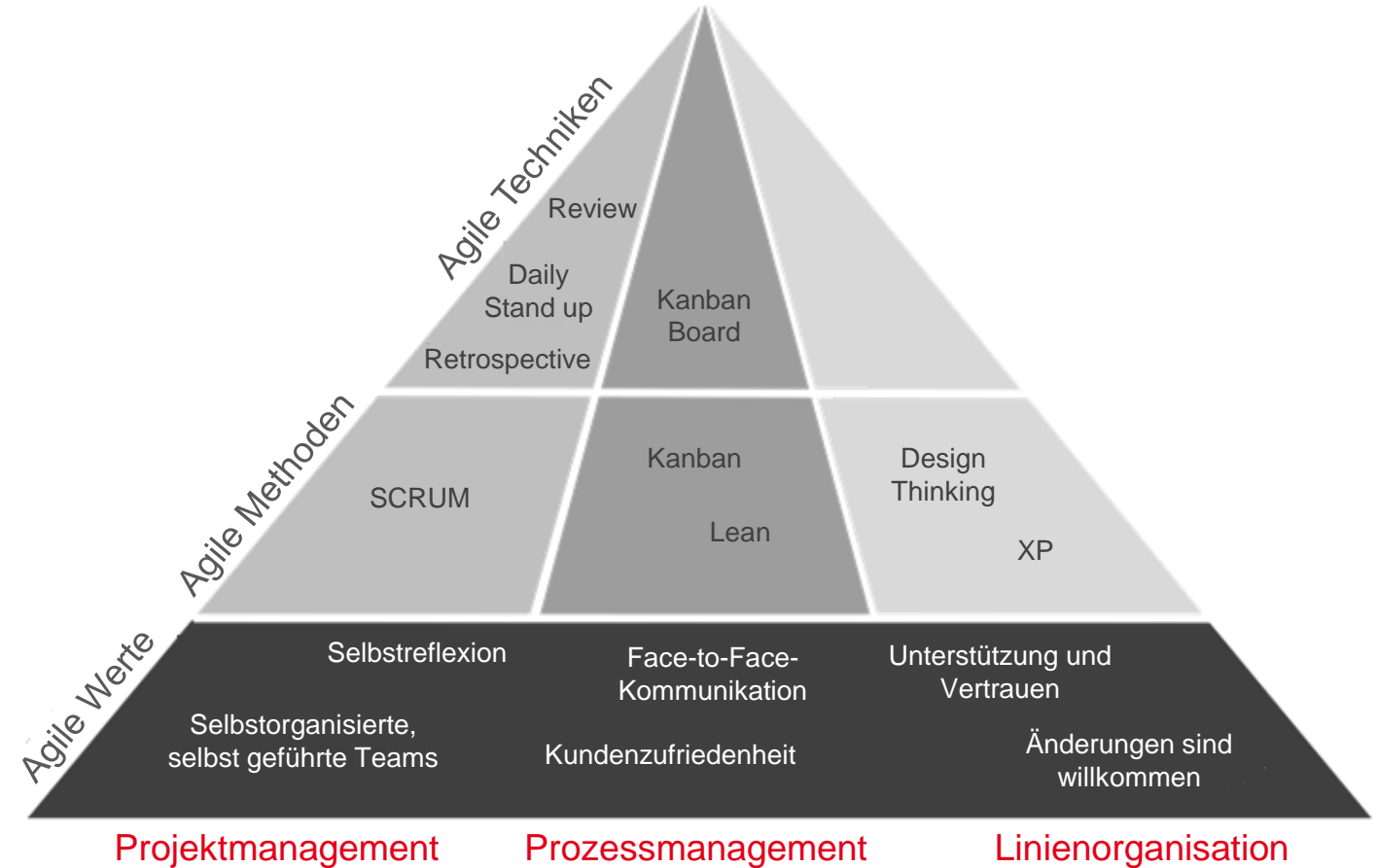
club pm, Oliver Dragoun, 17.10.2019

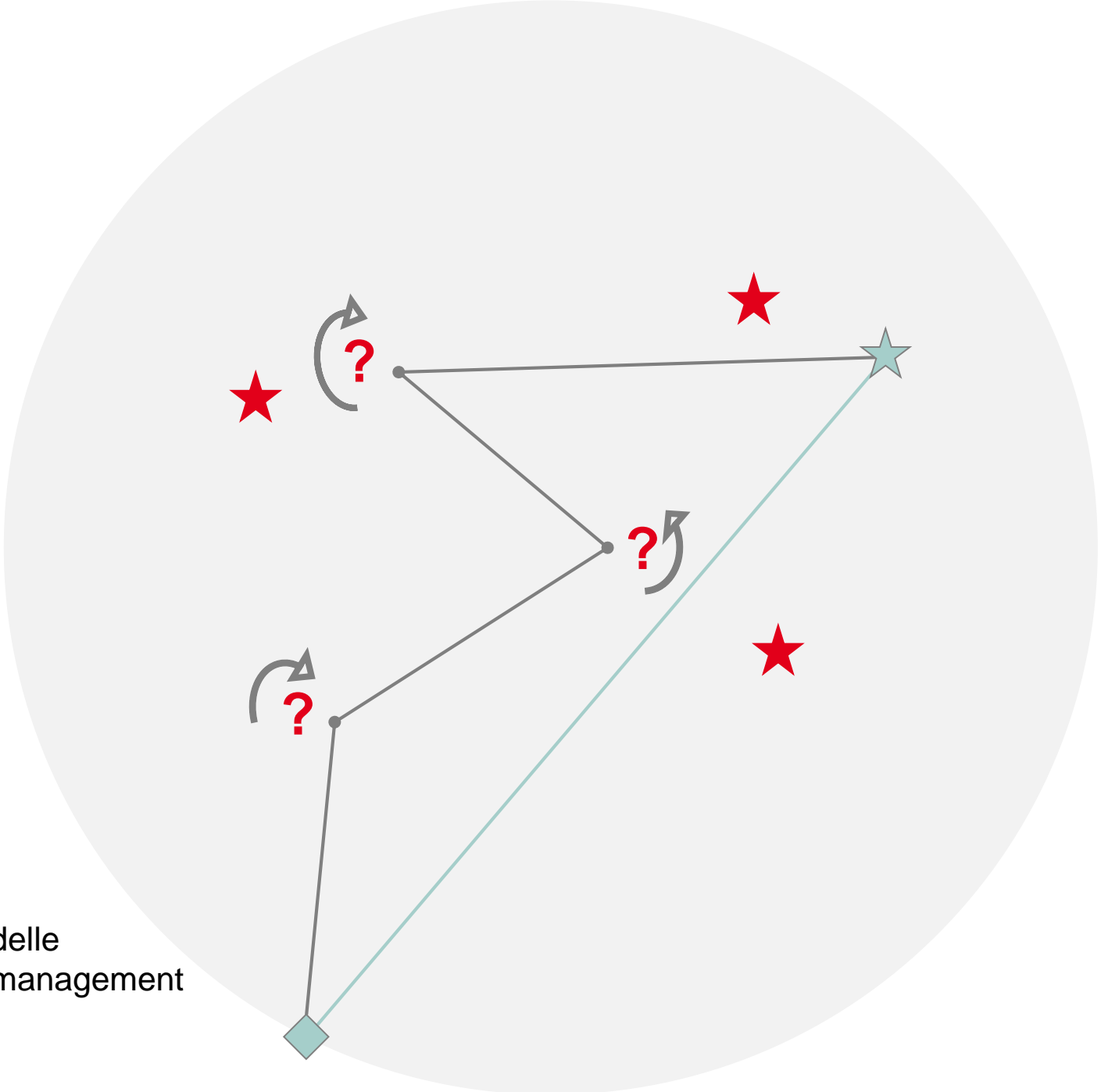
Verbreitung klassisches und agiles PM



Quelle: Status Quo Agile 2016/2017

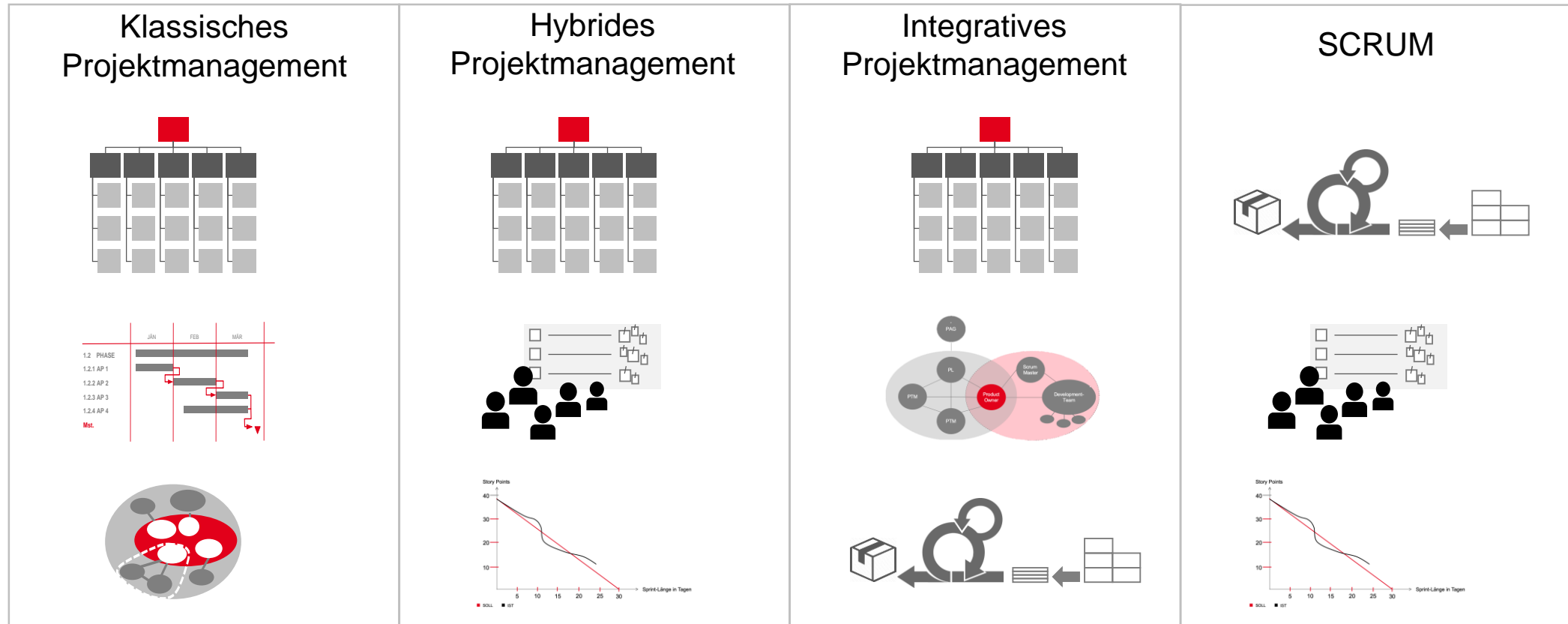
Werte – Methoden – Techniken





— Agile Vorgehensmodelle
— Klassisches Projektmanagement

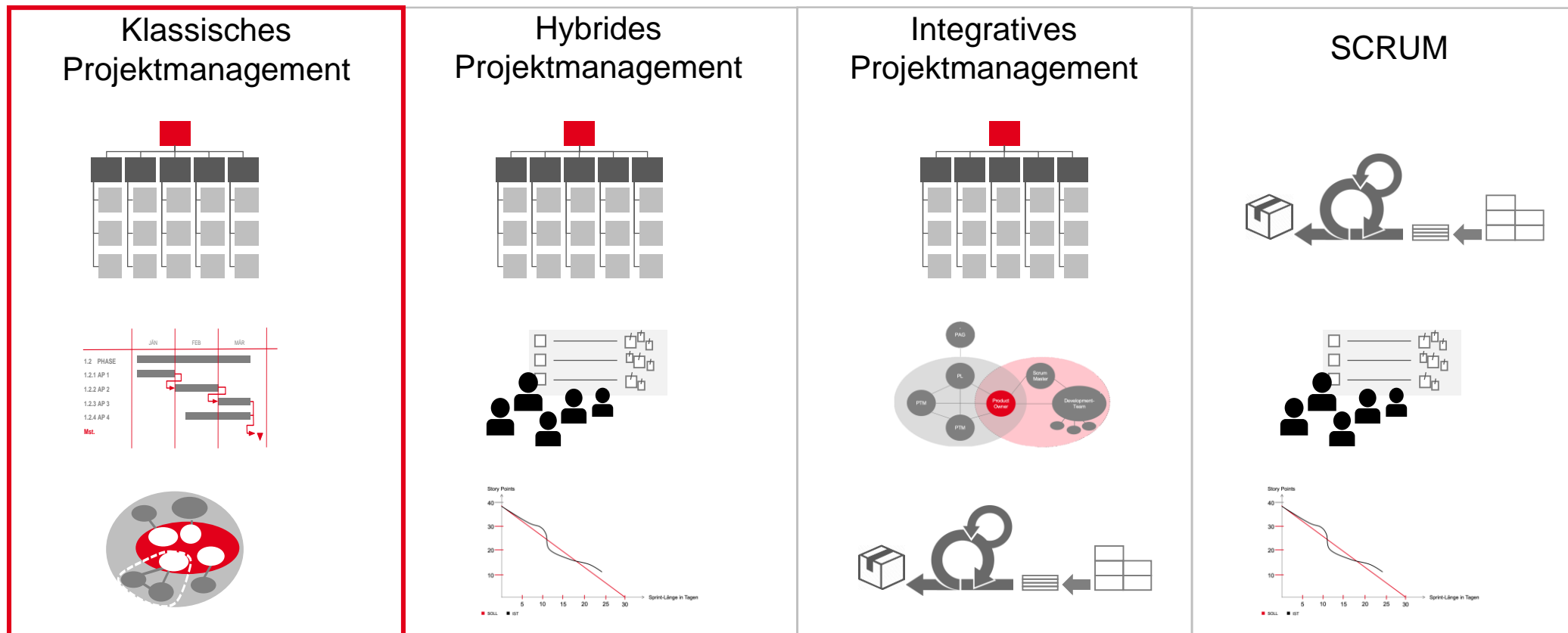
Agilitäts-Spektrum



Agilität

Klassisches Projekt- management

Agilitäts-Spektrum

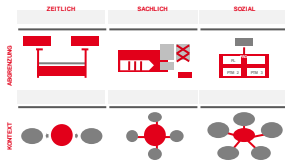


Agilität

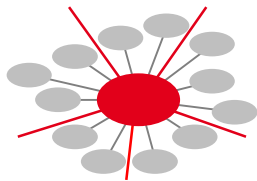
Projektmanagement Methoden

Projektabgrenzung und Kontextanalyse

Projektabgrenzung und Kontextanalyse



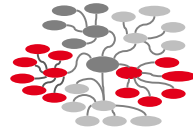
Stakeholderanalyse



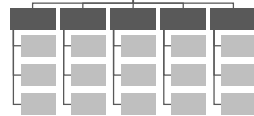
- Projektauftrag
- Projektzieleplan
- Vor- und Nachprojektphase
- Stakeholderanalyse
- Beziehungen zu anderen Projekten

Projektleistungsplanung

Ergebnisplan



Projektstrukturplan



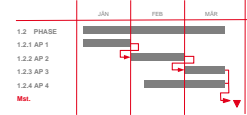
AP- Spezifikation



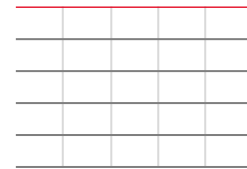
- Ergebnisplan
- Projektstrukturplan
- To-do-Liste
- AP-Spezifikationen

Projektterminplanung

Balkenplan



Meilensteinplan



- Terminliste
- Meilensteinplan
- Balkenplan
- Vernetzter Balkenplan
- Netzplan

Projektorganisation

Projektorganisation



Aufgabenverteilung



Spielregeln



Kommunikationsstrukturen



Projektdokumentation



- Organigramm
- Rollenbeschreibungen
- Funktionendiagramm
- Kommunikationsstrukturen
- Spielregeln
- AP-Verantwortliche

Projektressourcen- und Projekt-kostenplanung

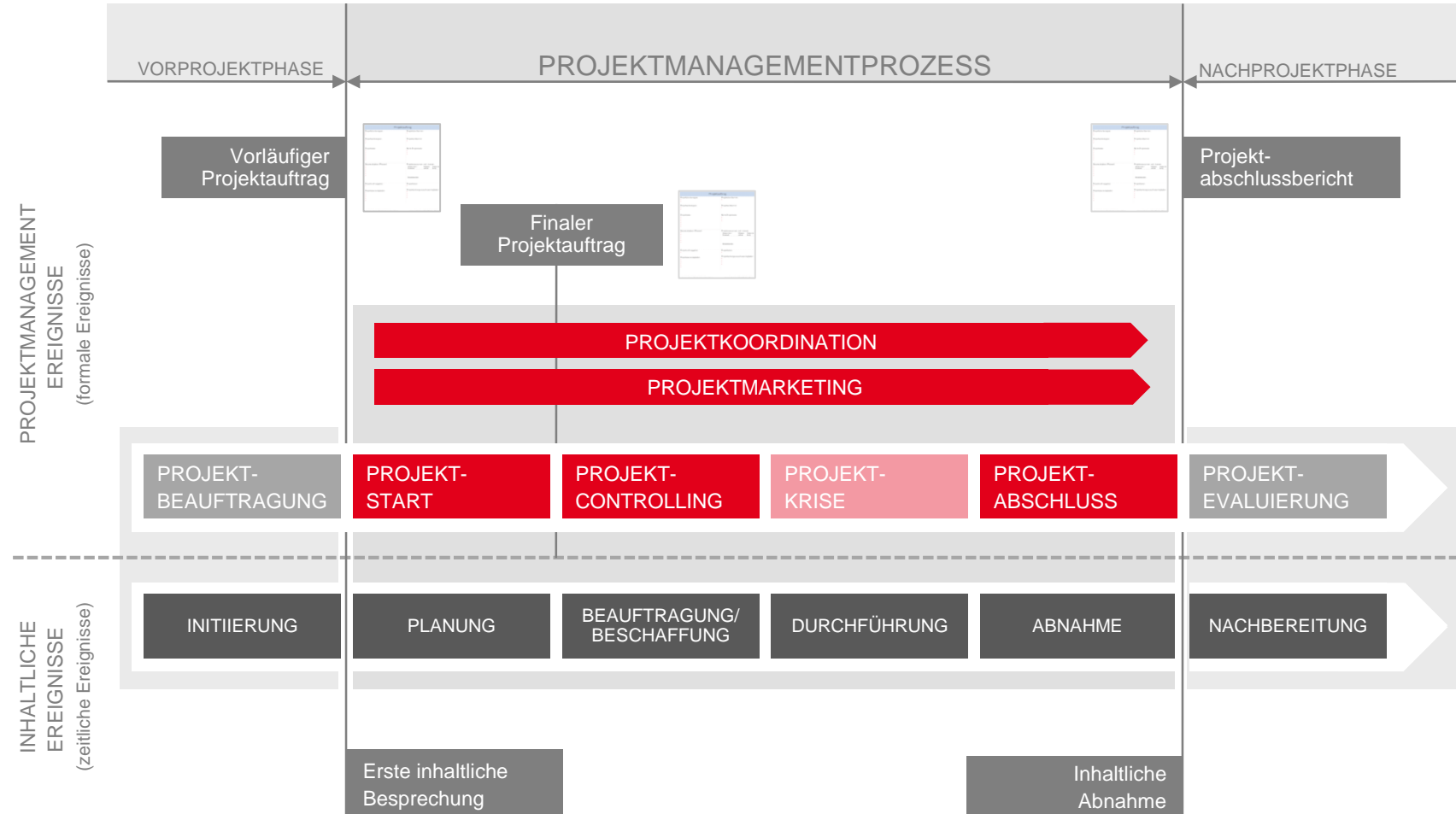
Ressourcenplan Kostenplan

PSP-Code	Phase/Arbeitspaket	Ressourcenart	Basisstunden
1.2.1	AP 1	• Einkauf	...
		• Produktion	...
		• Vertrieb	...
		Summe	...
1.2.2	AP 2	• Einkauf	...
		• Produktion	...
		• Vertrieb	...
		Summe	...

PSP-Code	Phase/Arbeitspaket	Kostenart	Kosten
1.2.1	AP 1	• Personal	...
		• Material	...
		• Fremdleistungen	...
		• Sonstige	...
1.2.2	AP 2	• Personal	...
		• Material	...
		• Fremdleistungen	...
		• Sonstige	...
		Summe	...

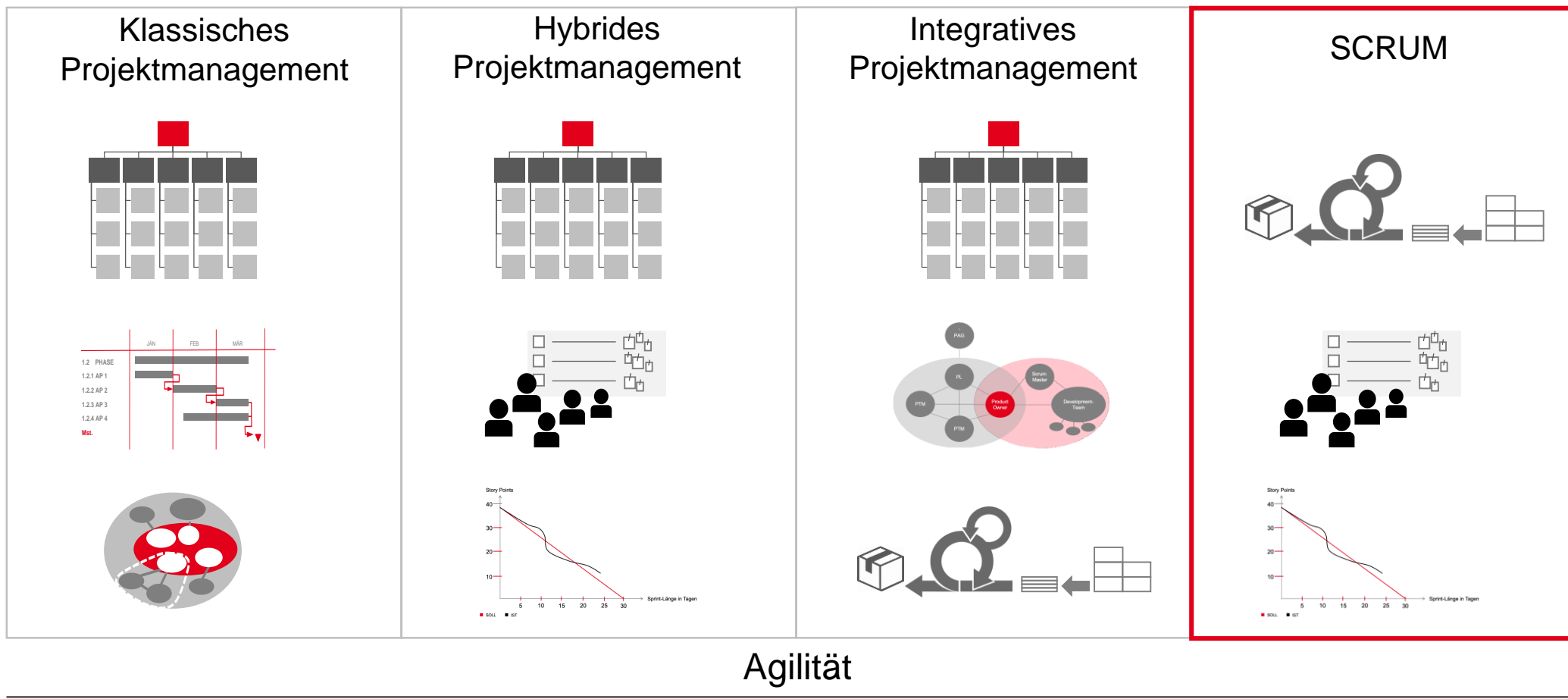
- Ressourcenplan
- Kostenplan
- Risikoanalyse

Projektmanagement Prozesse

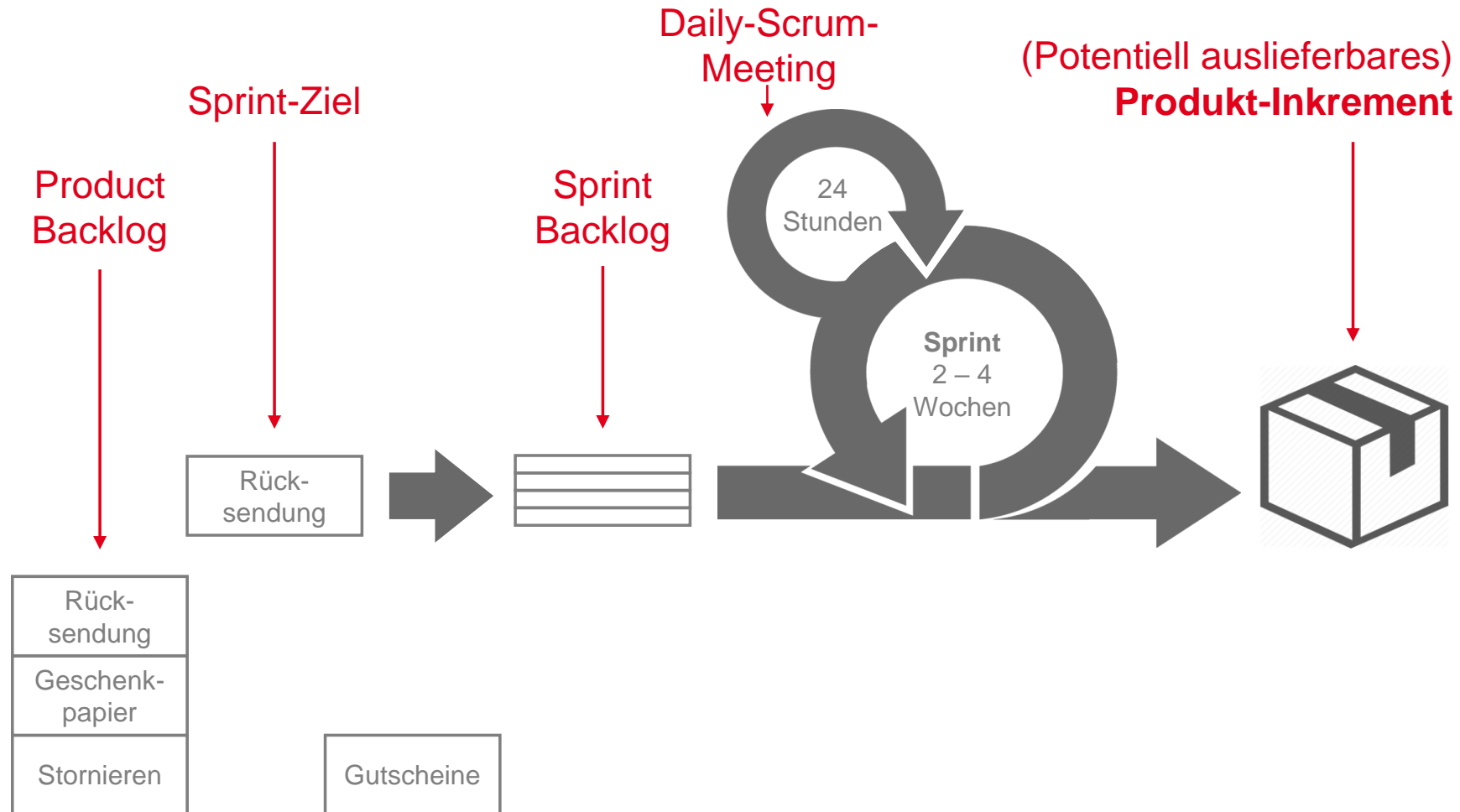


SCRUM

Agilitäts-Spektrum





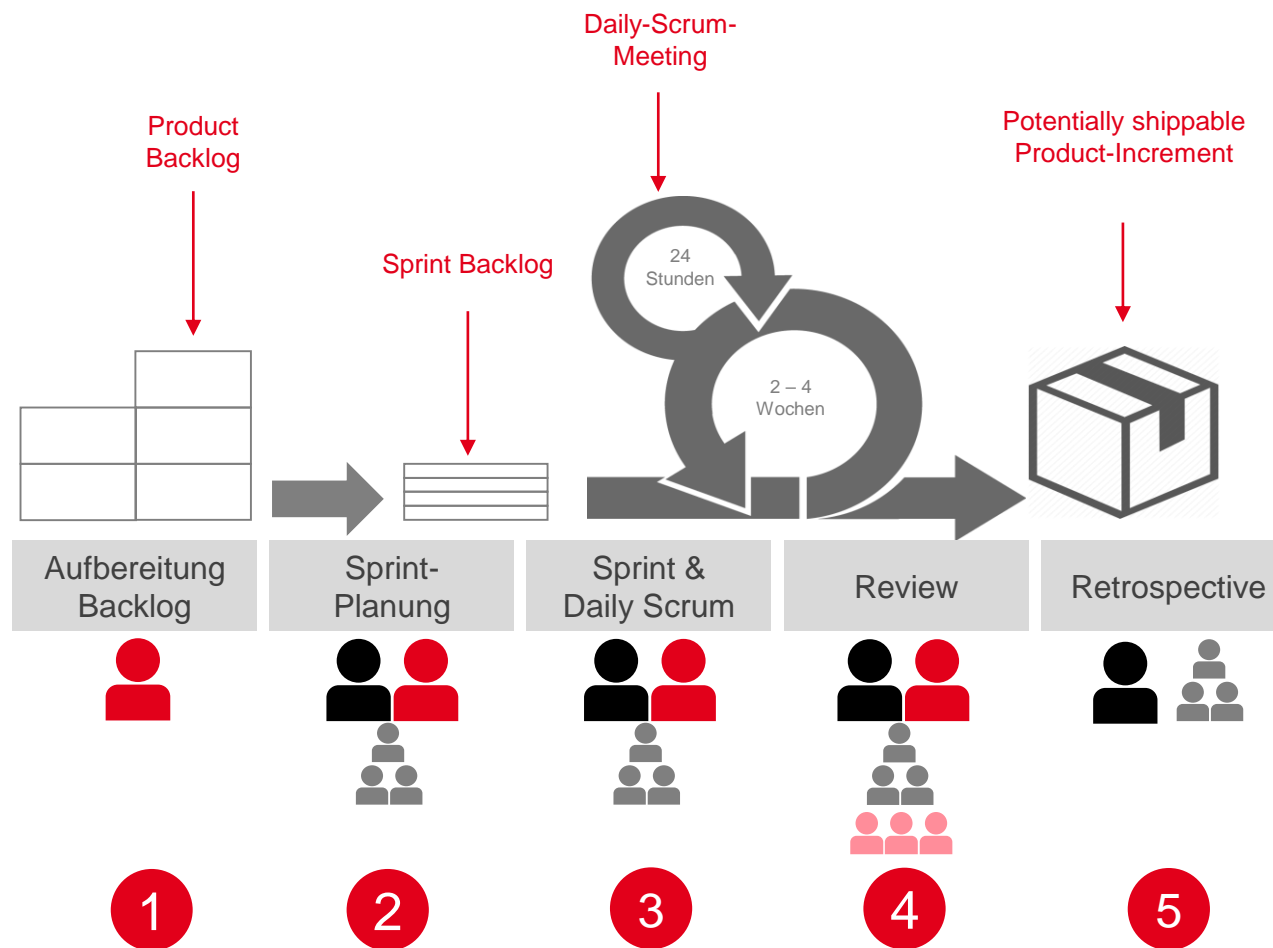
SCRUM Framework



SCRUM Framework inklusive Rollen

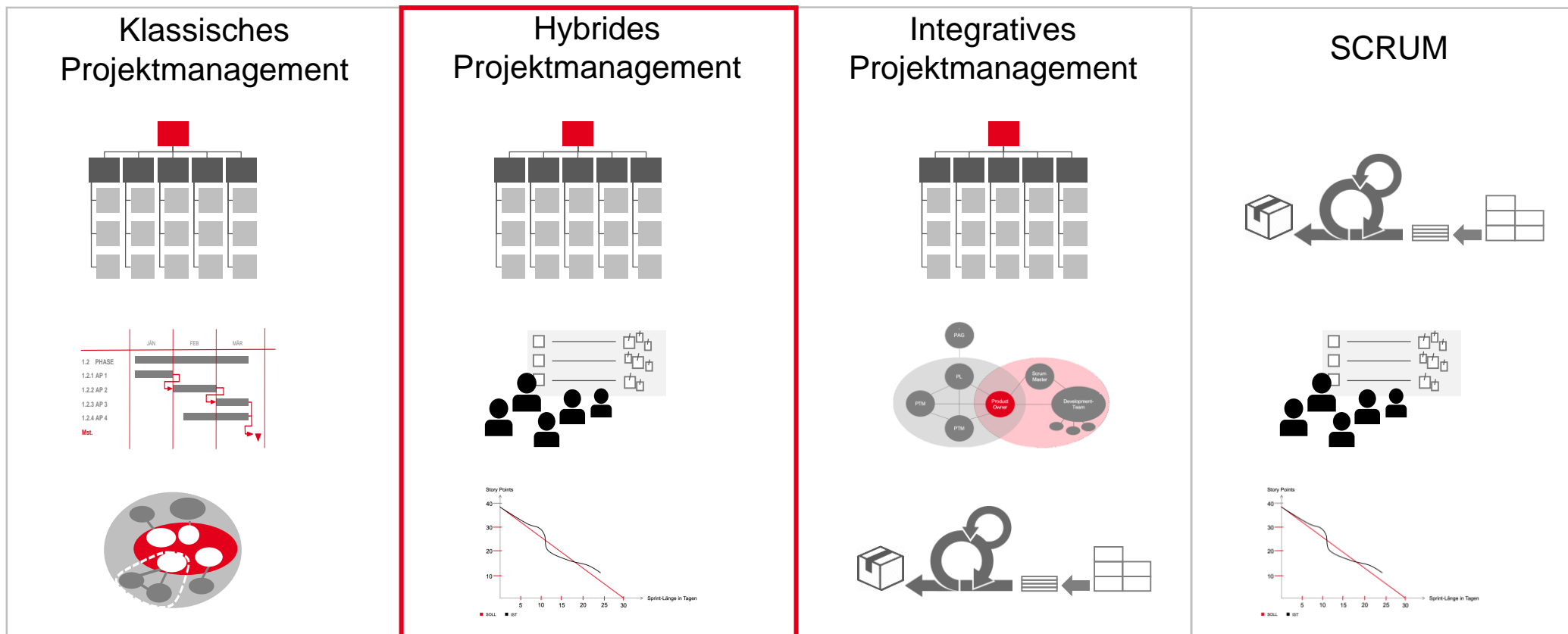
Scrum Rollen

- 
Scrum Master
- 
Product Owner
- 
Development- Team
- 
Kunden, Vertreter,
Management
(Stakeholder)



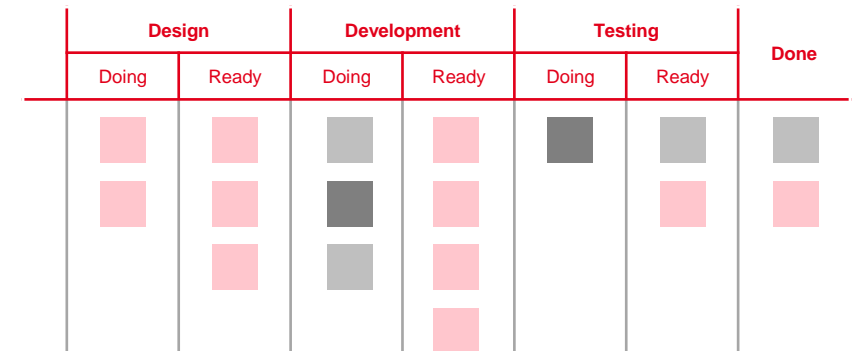
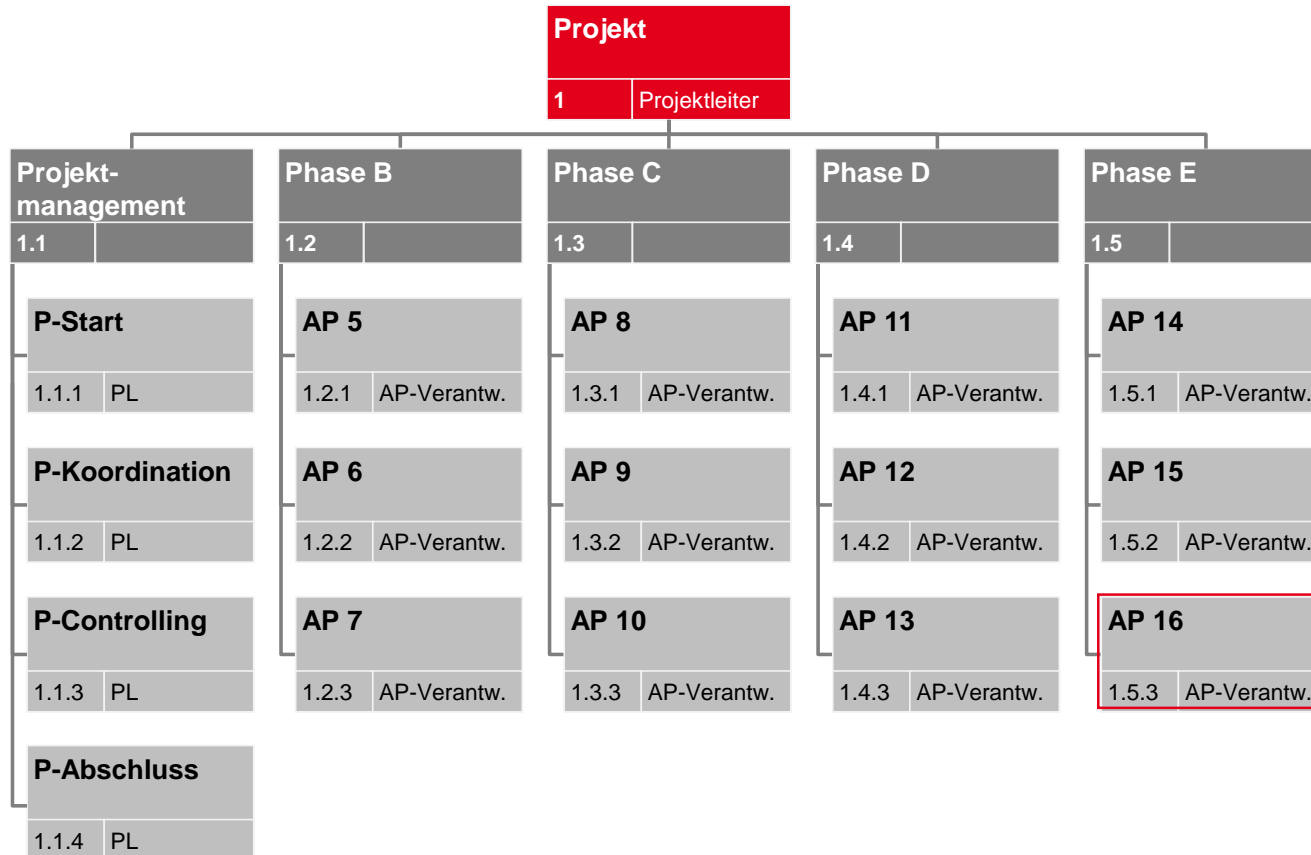
Hybrides Projekt- management

Agilitäts-Spektrum

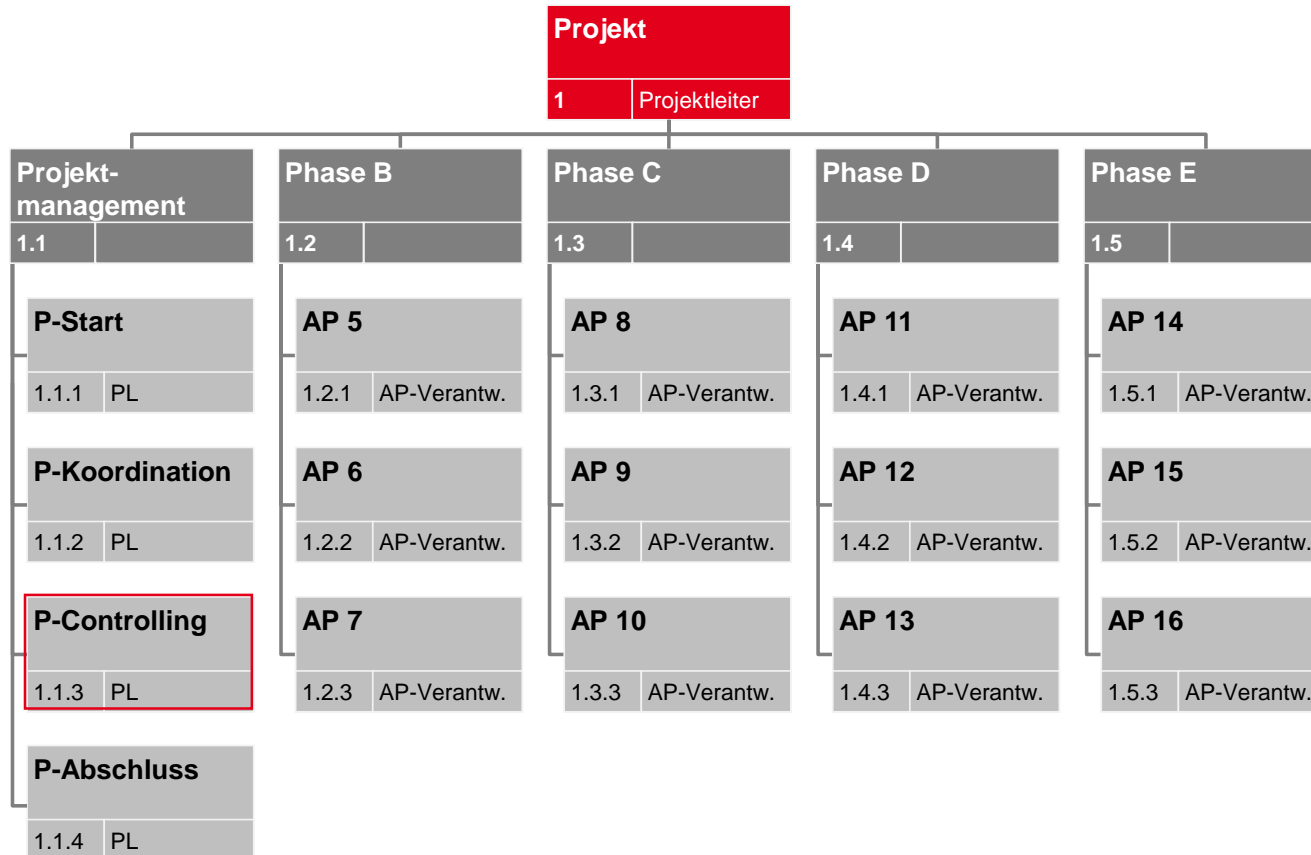


Agilität

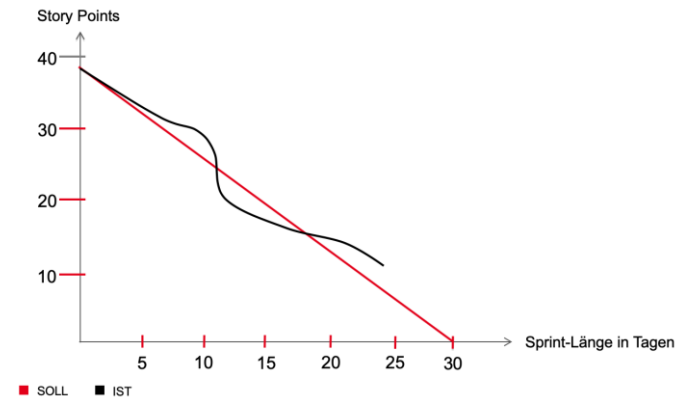
Integration Kanban-Boards



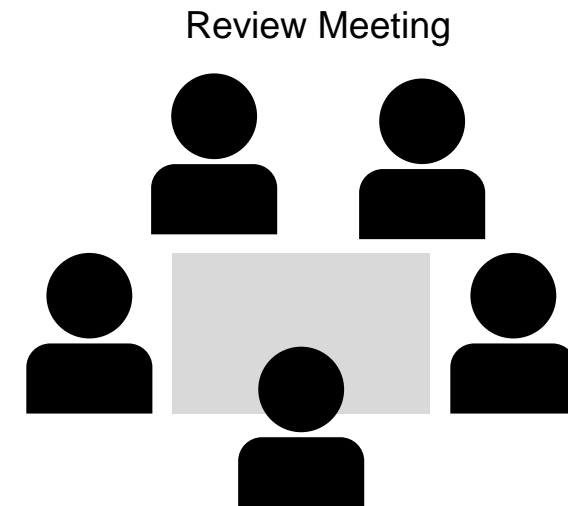
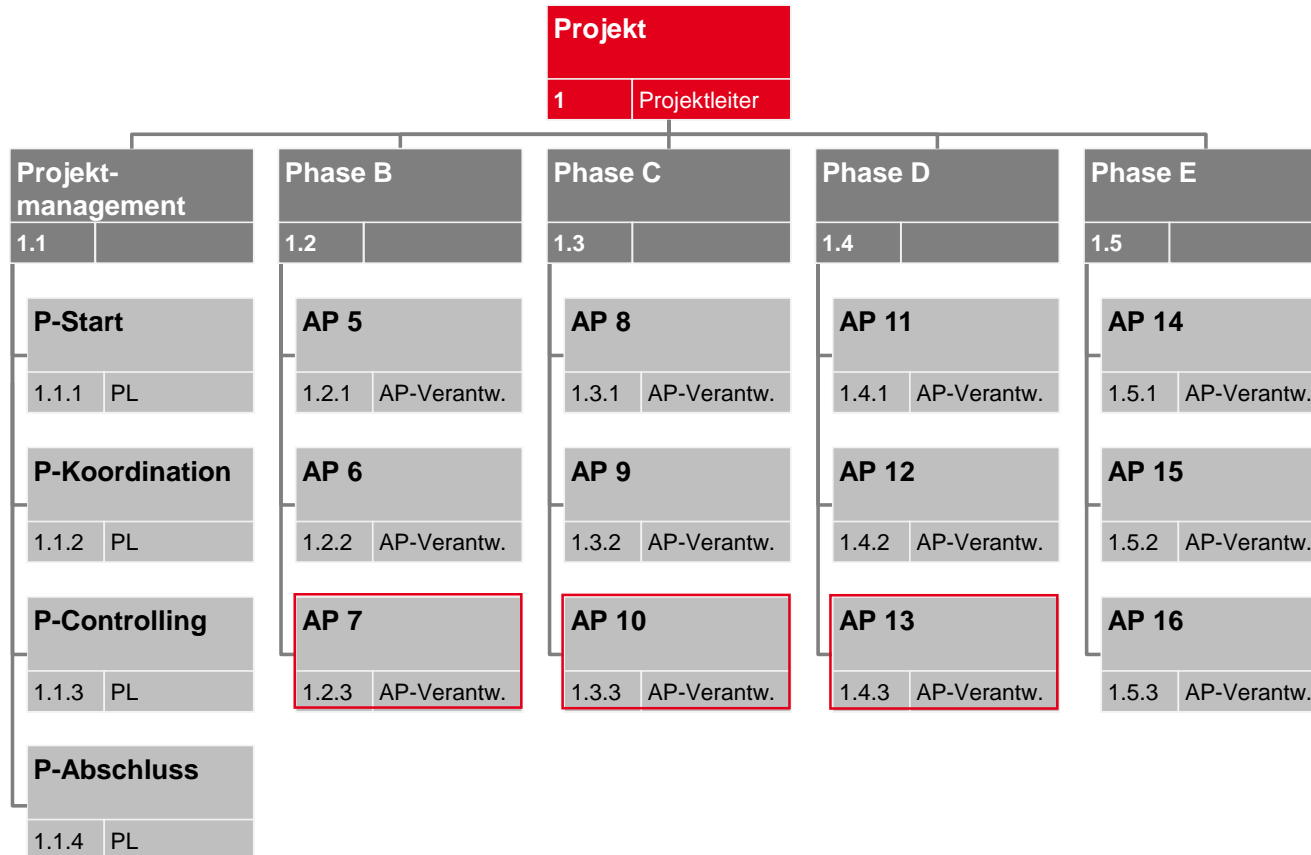
Integration Retrospektiven & Burn Down Charts



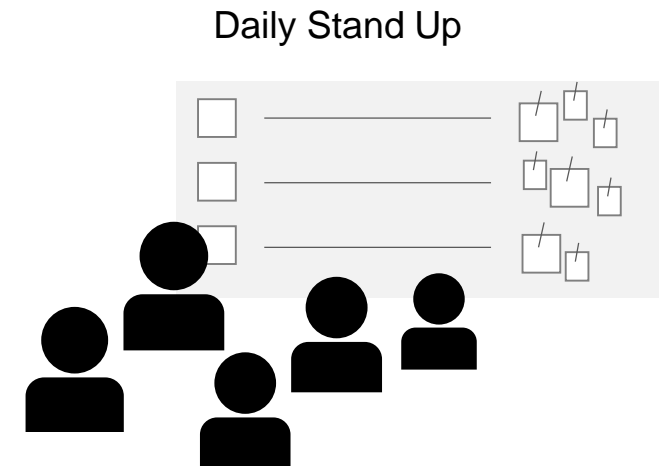
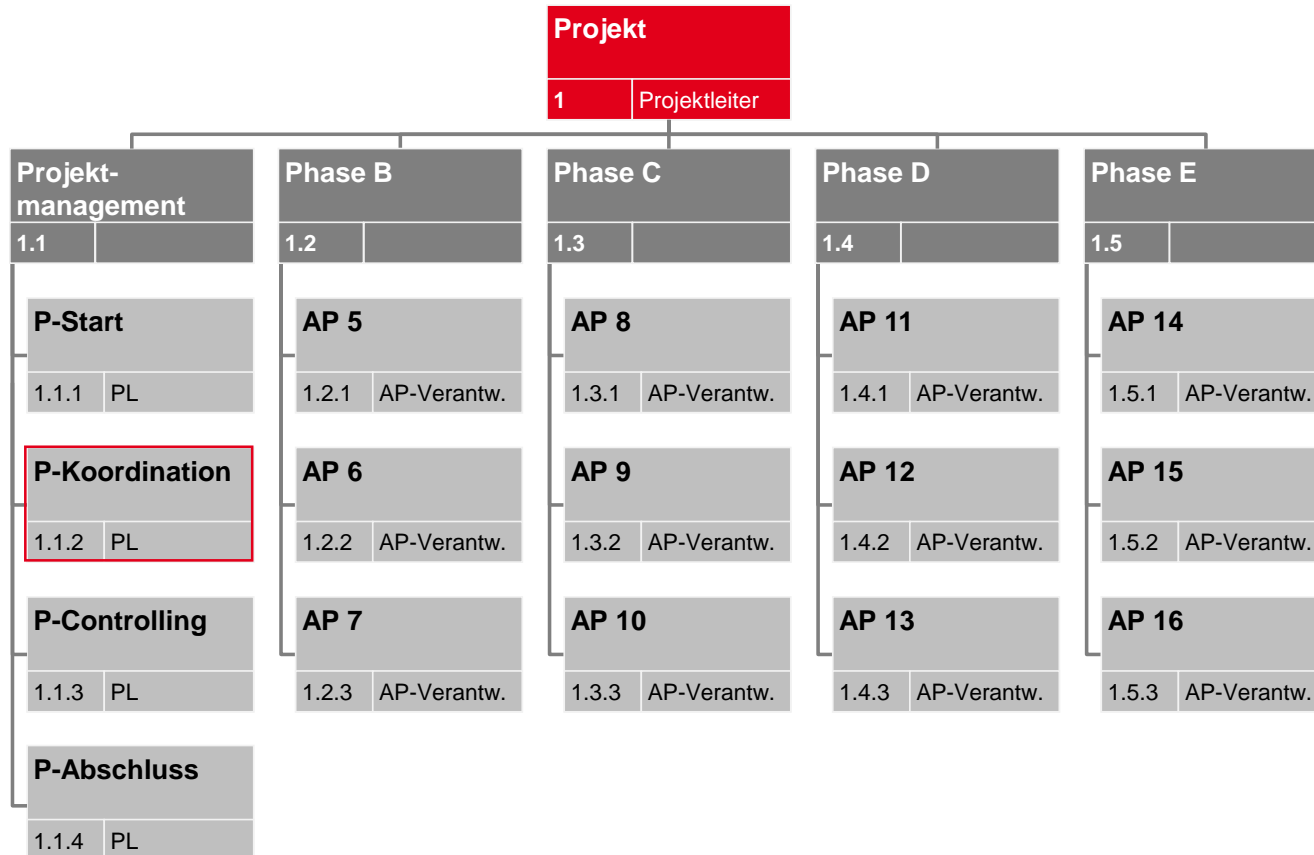
<p>START „What should we/I start doing?“</p> <p>List ideas/items:</p> <ul style="list-style-type: none"> Things that are not being done, but should be done Things to begin doing to get better results Things worth trying or experimenting for better results 	<p>STOP „What should we/I stop doing?“</p> <p>List ideas/items:</p> <ul style="list-style-type: none"> Things that are not working or helping Things that impede or are not practical Not delivering desired results We or others dislike 	<p>CONTINUE „What should we/I continue doing?“</p> <p>List ideas/items:</p> <ul style="list-style-type: none"> Things that are working well Things that we want to keep Worth continuing to see if they're worthwhile We like or need
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Integration Review Meetings

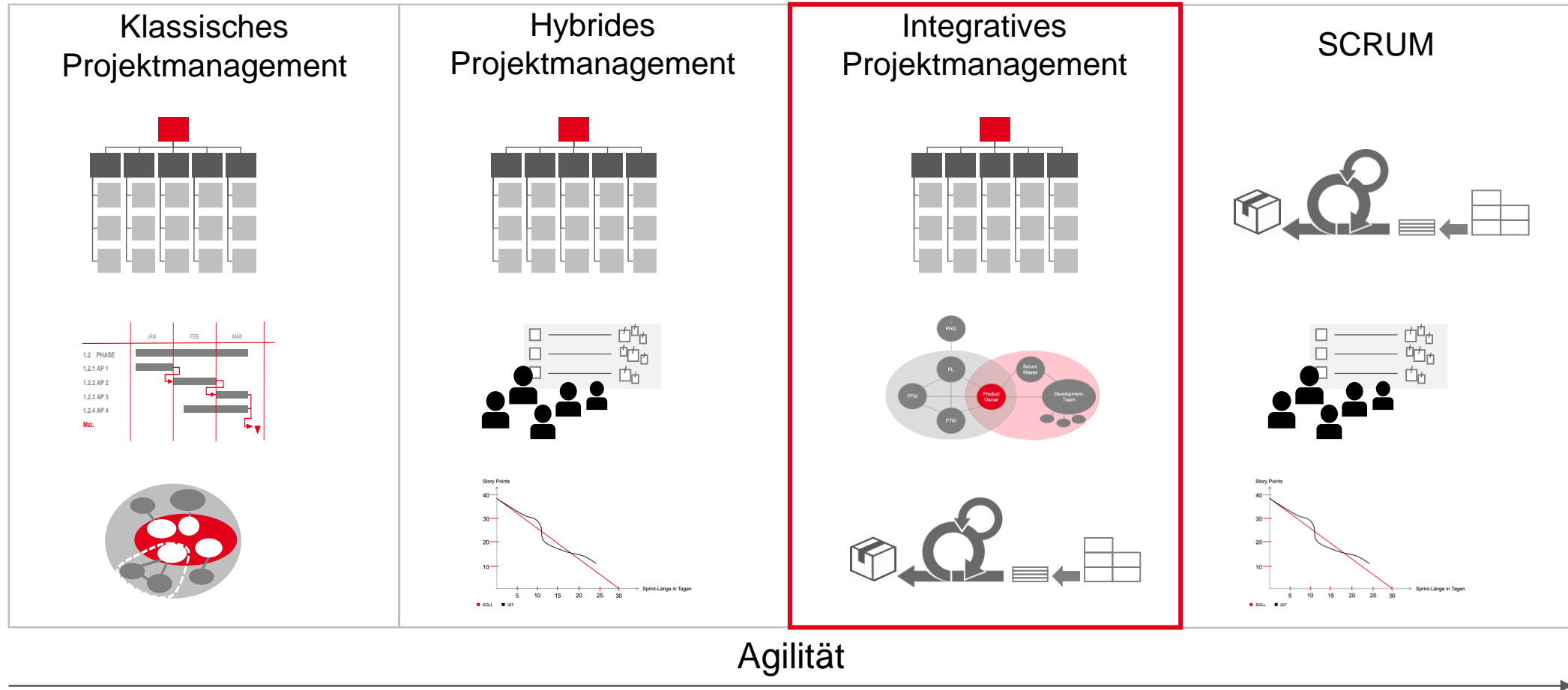


Integration Daily Stand Ups

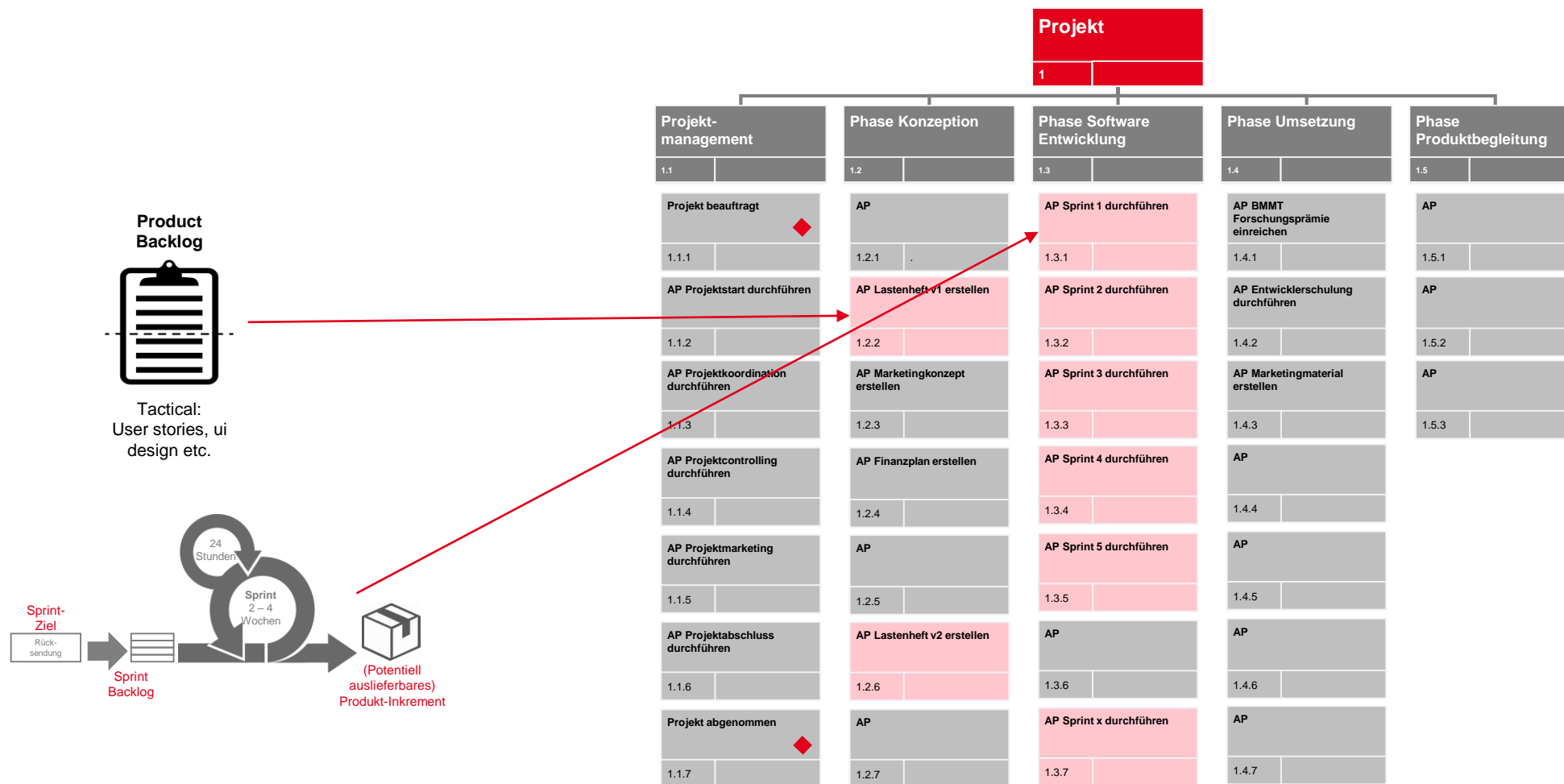


Integratives Projekt- management

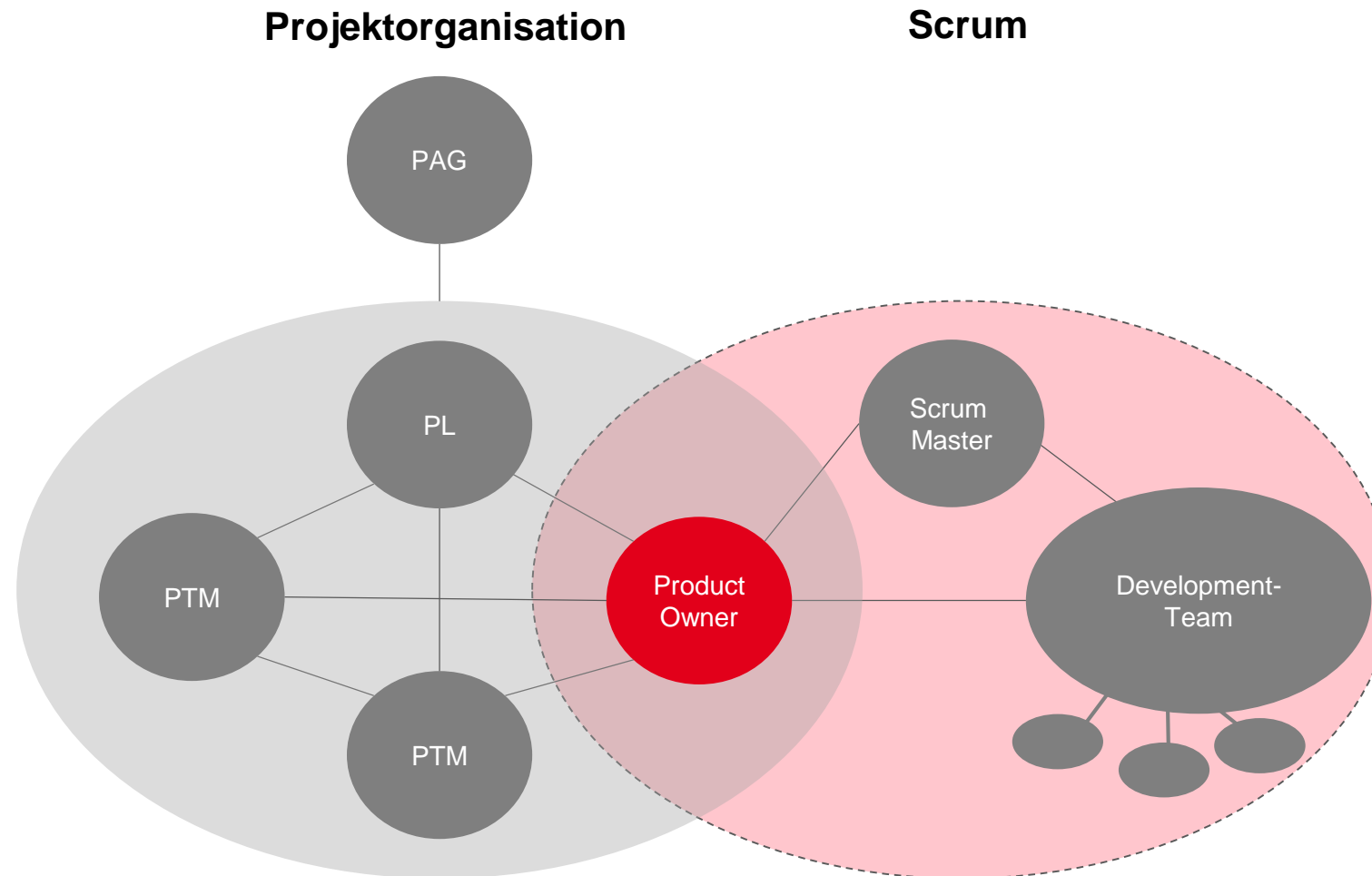
Agilitäts-Spektrum



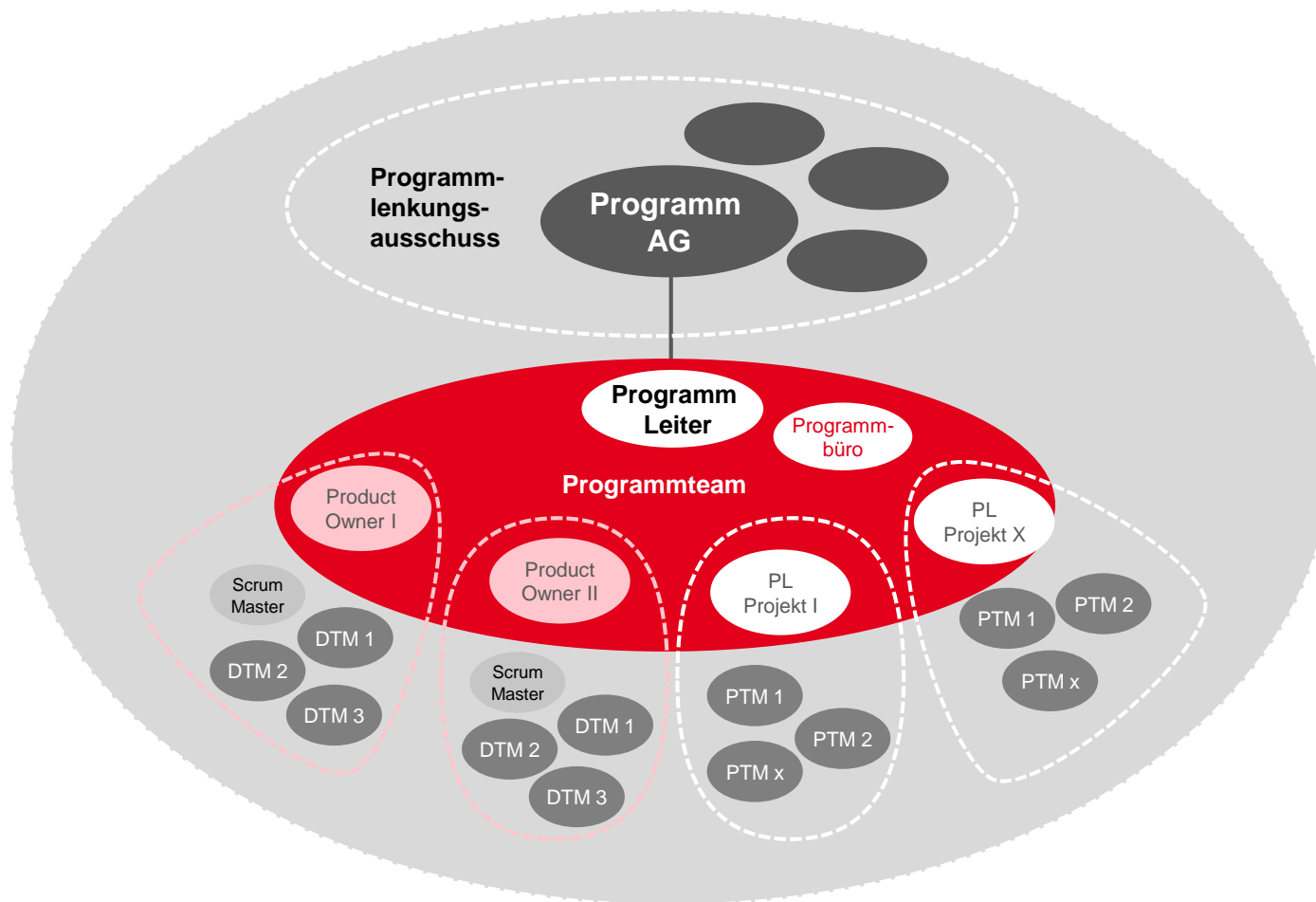
Integration einer SCRUM Entwicklung in den Projektstrukturplan



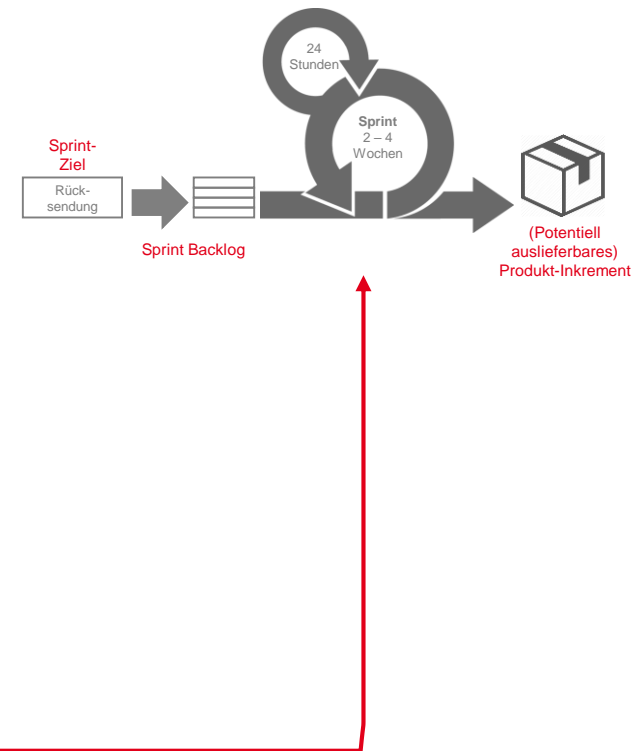
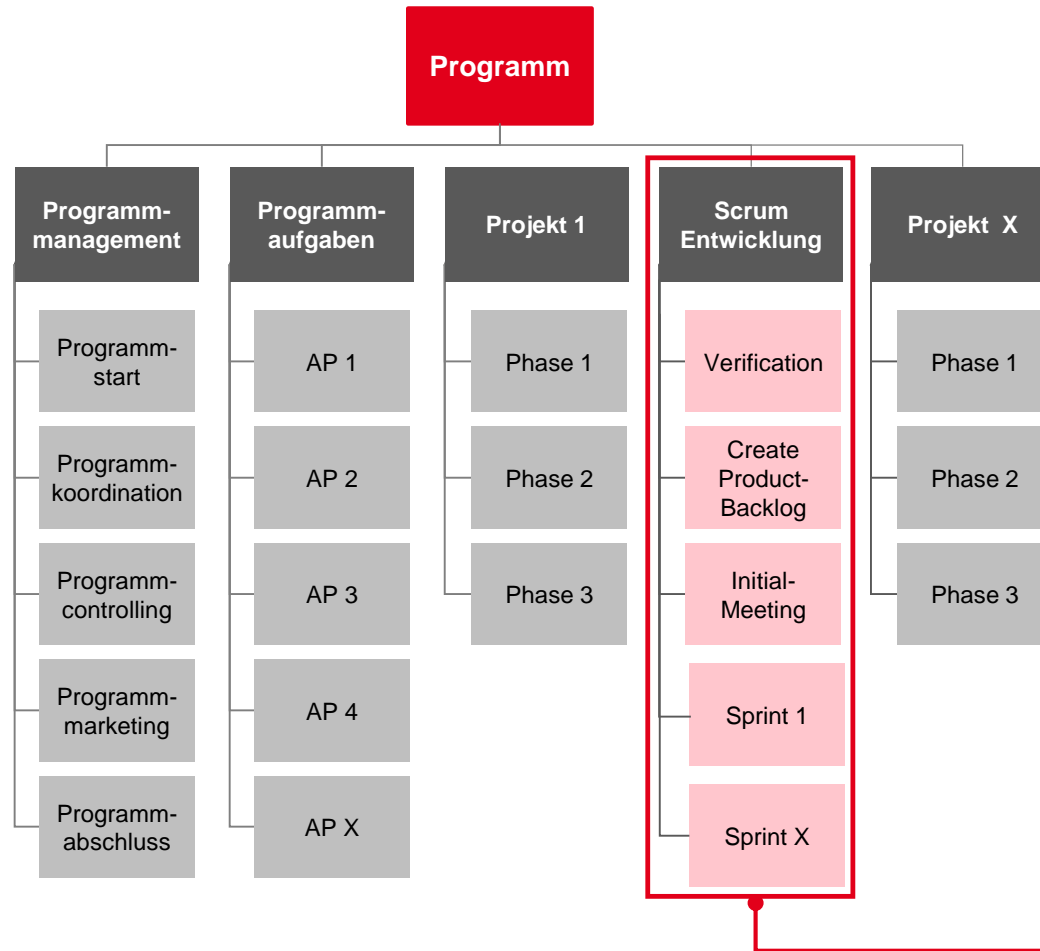
Integration von SCRUM-Organisation in Projektorganisation



Programmorganisation mit integrierten SCRUM-Entwicklungen



Programmstruktur



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